# General Fund at a Glance...

|              | Budget vs Actual Comparison           |            |            |           |  |  |  |  |
|--------------|---------------------------------------|------------|------------|-----------|--|--|--|--|
|              | 2020 ACT 2021 BUD 2021 EST VARIANCE   |            |            |           |  |  |  |  |
| Revenues     | 49,371,406                            | 51,416,263 | 55,751,100 | 4,334,837 |  |  |  |  |
| Expenditures | 49,078,513                            | 51,821,508 | 49,888,150 | 1,933,358 |  |  |  |  |
| Gain/(Loss)  | 292,892 (405,245) 5,862,950 6,268,195 |            |            |           |  |  |  |  |

Results through October continue a strong positive trend for 2021. Revenues are projected to come in about \$4.3 million higher than budget and expenditures \$1.9 million below budget, creating an overall positive variance from budget of nearly \$6.3 million.

The \$6.3 million difference between the budgeted and actual gain/(loss) amounts is the projected amount of Tier 3 monies available for spending in 2022. Per policy, one-third of these monies are first allocated to General Fund Reserves and the balance is available for one-time expenses.

| General Fund Reserves         |                          |           |                           |  |  |
|-------------------------------|--------------------------|-----------|---------------------------|--|--|
|                               | 2020 ACT                 | 2021 BUD  | 2021 EST                  |  |  |
| Beginning Balance             | 7,493,868                | 5,686,760 | 5,686,760                 |  |  |
| Ending Balance<br>less Tier 3 | 7,786,760<br>(2,100,000) | 5,281,515 | 11,549,710<br>(3,000,000) |  |  |
| General Fund Reserves         | 5,686,760                | 5,281,515 | 8,549,710                 |  |  |
|                               | 11.5%                    | 10.3%     | 15.3%                     |  |  |

2021 year-end reserves are estimated at \$8.5 million, or 15.3% of revenues, after setting aside \$3 million of Tier 3 monies per the 2022 mid-biennium budget update.

Based on current analysis, an additional \$1.2 million of Tier 3 monies are anticipated to be available at year end.

Council's target for General Fund reserves is 8-15% of operating revenues.



| 2020 vs 2021 YTD Comparison                      |            |            |           |       |  |  |  |  |
|--|------------|------------|-----------|-------|--|--|--|--|
| _  | 2020 YTD   |            |           |       |  |  |  |  |
| Revenues (no trfs)                               | 36,763,160 | 44,839,611 | 8,076,451 | 22.0% |  |  |  |  |
| Expenditures (no trfs)                           | 33,012,364 | 36,190,563 | 3,178,199 | 9.6%  |  |  |  |  |
| Gain/(Loss) 3,750,796 8,649,048 4,898,252 130.6% |            |            |           |       |  |  |  |  |

Through October, revenues and expenditures exceed last year and both remain consistent with expectations. The \$8.1 million revenue increase reflects robust sales tax collections, coupled with admissions tax and most other fees and services in a more "normal" range compared with 2020. Expenditures are the result of normal department spending this year, whereas significant savings strategies were in place last year.

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| General Fund Revenues by Type (excluding transfers) |            |            |            |           |       |  |
|---|------------|------------|------------|-----------|-------|--|
|   | 2021 BUD   | 2021 YTD   | 2021 EST   | VARIANO   | E     |  |
| Property Tax  | 9,370,130  | 5,374,385  | 9,491,900  | 121,770   | 1.3%  |  |
| Sales & Use Tax                                     | 24,495,870 | 22,737,363 | 27,331,100 | 2,835,230 | 11.6% |  |
| Other Tax   | 5,207,240  | 4,862,457  | 5,575,500  | 368,260   | 7.1%  |  |
| Licenses & Permits                                  | 1,888,360  | 1,832,724  | 2,167,300  | 278,940   | 14.8% |  |
| Intergovernmental                                   | 3,174,827  | 2,665,039  | 2,951,200  | (223,627) | -7.0% |  |
| Charges for Services                                | 3,314,986  | 3,431,630  | 3,890,900  | 575,914   | 17.4% |  |
| Fines & Forfeitures                                 | 3,414,410  | 3,112,672  | 3,381,800  | (32,610)  | -1.0% |  |
| Miscellaneous                                       | 480,440    | 823,341    | 891,400    | 410,960   | 85.5% |  |
| Total Revenues                                      | 51,346,263 | 44,839,611 | 55,681,100 | 4,334,837 | 8.4%  |  |
|   |            |            |            |           |       |  |

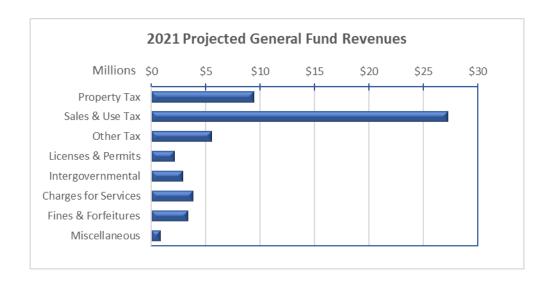
Revenues are budgeted conservatively per the budget stability policy, with two exceptions for sales tax and development engineering fees. Through October, overall sales tax continues a strong trend of economic recovery. Other revenues are coming in essentially as expected during a "normal" year.

**Sales Tax:** Retail Trade and Professional & Other Services sectors continue to be strong performers in terms of sales tax. Both Construction and Accommodations/Food have significantly improved since the beginning of the year, with sales tax collections over the past few months at pre-pandemic levels.

**Licenses & Permits:** Building permits are expected to exceed budget by \$250,000.

**Charges for Services:** Plan review fees are expected to exceed budget by \$400,000.

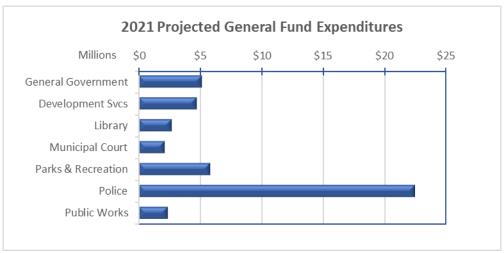
Miscellaneous: Includes \$330,000 of one-time monies for the sale of property on South Hill.



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| General Fund Expenditures by Department (excluding transfers) |            |            |            |           |       |  |
|---|------------|------------|------------|-----------|-------|--|
|   | 2021 BUD   | 2021 YTD   | 2021 EST   | VARIAN    | CE    |  |
| City Council  | 225,120    | 160,396    | 213,630    | 11,490    | 5.1%  |  |
| City Manager  | 1,523,499  | 948,962    | 1,118,560  | 404,939   | 26.6% |  |
| City Clerk  | 391,700    | 287,993    | 377,190    | 14,510    | 3.7%  |  |
| Dev & Permiting Svcs  | 4,759,828  | 3,690,855  | 4,675,150  | 84,678    | 1.8%  |  |
| Finance   | 758,710    | 571,160    | 730,120    | 28,590    | 3.8%  |  |
| Human Resources   | 457,930    | 337,019    | 435,020    | 22,910    | 5.0%  |  |
| Legal   | 1,274,060  | 1,048,770  | 1,253,940  | 20,120    | 1.6%  |  |
| Library   | 2,979,940  | 2,045,891  | 2,664,700  | 315,240   | 10.6% |  |
| Municipal Court   | 2,171,518  | 1,720,416  | 2,106,930  | 64,588    | 3.0%  |  |
| Non-Departmental  | 1,069,942  | 608,539    | 959,070    | 110,872   | 10.4% |  |
| Parks & Recreation  | 6,280,789  | 4,580,139  | 5,796,770  | 484,019   | 7.7%  |  |
| Police  | 22,479,212 | 18,462,065 | 22,411,800 | 67,412    | 0.3%  |  |
| Public Works  | 2,808,400  | 1,728,357  | 2,319,000  | 489,400   | 17.4% |  |
| Total Expenditures  | 47,180,648 | 36,190,563 | 45,061,880 | 2,118,768 | 4.5%  |  |

No major expenditure variances through October. Departments are authorized to spend up to their adopted budgets, without specific action needed to reduce spending.



General Government: City Council, City Clerk, City Manager, Finance, Human Resources, Legal, Non-Dept

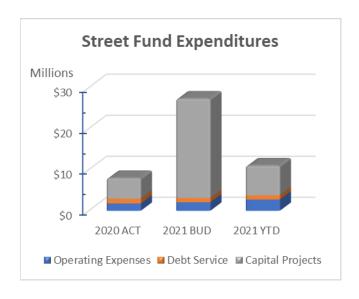
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Street Fund at a Glance... (excluding intrafund transfers)

The Street Fund accounts for repairs and maintenance, debt service and construction of city streets. Grants and other non-city monies are pursued to help offset costs of eligible capital projects.

|                           | Street Fund |            |            |
|---------------------------|-------------|------------|------------|
|                           | 2020 ACT    | 2021 BUD   | 2021 YTD   |
| Beginning Balance         | 8,934,353   | 10,215,288 | 10,215,288 |
| Fuel Tax/Multimodal Funds | 385,937     | 429,490    | 329,885    |
| Traffic Impact Fees       | 662,116     | 1,200,000  | 1,279,964  |
| Capital Project Grants    | 1,932,349   | 9,735,429  | 6,872,326  |
| Other Revenues            | 413,163     | 652,560    | 10,285     |
| Transfers In              | 5,831,629   | 6,953,718  | 3,396,598  |
| Total Revenues            | 9,225,195   | 18,971,197 | 11,889,057 |
| Operating Expenses        | 1,784,997   | 2,077,810  | 2,746,154  |
| Debt Service              | 1,156,219   | 1,031,770  | 1,030,763  |
| Capital Projects          | 5,003,043   | 24,182,436 | 7,191,640  |
| Transfers Out             | -           | -          | -          |
| Total Expenditures        | 7,944,260   | 27,292,016 | 10,968,557 |
| Ending Balance            | 10,215,288  | 1,894,469  | 11,135,789 |

Transfers In from GF Tier 1, Budget Stability, REET and LIFT grant.



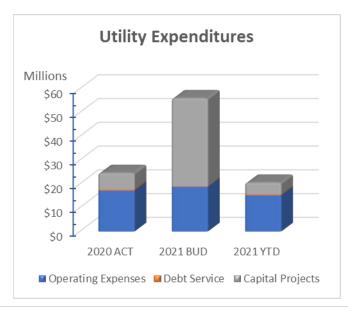
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### Utilities at a Glance... (excluding transfers)

City utilities (sanitation, water, wastewater and stormwater) are funded with user and system development charges, which are expected to cover the operations, debt service and capital needs of the utility.

In response to the economic hardship on residents and businesses resulting from the state-wide response to COVID-19, the City has expanded the utility payment extension policy and waived late fees. Both are scheduled to be in effect until 60 days after the state of emergency is lifted. At that point, the regular payment extension and late fee policies will resume. As the months have gone by, delinquent account balances have increased substantially to nearly \$450,000 versus a pre-pandemic average of \$250,000. Pierce County has implemented a customer relief program and \$300,000 of City ARPA monies have been reserved for this purpose. We are hopeful that these programs will provide sufficient aid to those of our customers needing assistance.

| Combined Utility Funds |            |            |            |  |  |  |
|------------------------|------------|------------|------------|--|--|--|
|                        | 2020 ACT   | 2021 BUD   | 2021 YTD   |  |  |  |
| Beginning Balance      | 25,225,934 | 27,835,990 | 27,835,990 |  |  |  |
| User Fees              | 23,709,811 | 24,478,020 | 21,483,997 |  |  |  |
| System Dev Charges     | 1,945,322  | 1,980,860  | 3,078,015  |  |  |  |
| Other Revenues         | 338,556    | 294,200    | 171,071    |  |  |  |
| Grants                 | 1,257,782  | 6,402,477  | 1,095,775  |  |  |  |
| Total Revenues         | 27,251,471 | 33,155,557 | 25,828,859 |  |  |  |
| Operating Expenses     | 17,220,171 | 18,821,430 | 15,246,260 |  |  |  |
| Debt Service           | 543,810    | 286,000    | 441,379    |  |  |  |
| Capital Projects       | 6,877,434  | 36,980,737 | 4,876,078  |  |  |  |
| Total Expenditures     | 24,641,415 | 56,088,167 | 20,563,716 |  |  |  |
| Ending Balance         | 27,835,990 | 4,903,380  | 33,101,132 |  |  |  |



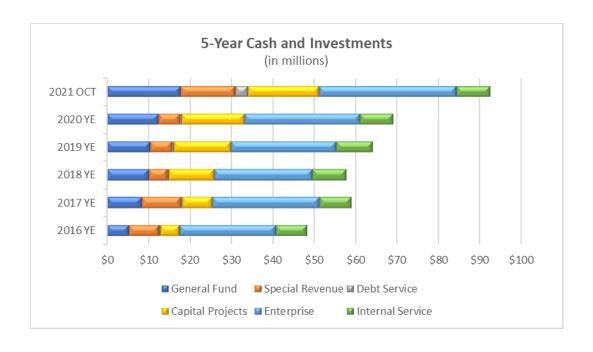
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| City-Wide Cash and Investments |            |            |            |            |            |            |
|--------------------------------|------------|------------|------------|------------|------------|------------|
| _                              | 2016 YE    | 2017 YE    | 2018 YE    | 2019 YE    | 2020 YE    | 2021 OCT   |
| General Fund                   | 1,714,189  | 5,613,564  | 7,188,466  | 7,504,974  | 7,786,760  | 13,036,676 |
| General Fund - Other           | 3,504,895  | 2,648,335  | 2,806,831  | 2,798,442  | 4,486,592  | 4,597,798  |
| Special Revenue                | 7,245,450  | 9,455,865  | 4,562,016  | 5,261,402  | 5,119,889  | 13,199,190 |
| Debt Service                   | 282,095    | 288,292    | 305,283    | 517,046    | 505,658    | 3,017,061  |
| Street Capital Projects        | 3,486,440  | 5,273,289  | 5,476,894  | 8,915,411  | 10,215,288 | 11,299,328 |
| Parks Capital Projects         | 1,150,658  | 1,896,328  | 4,879,439  | 2,904,086  | 2,948,859  | 3,952,217  |
| Facility Capital Projects      | 119,948    | 121,076    | 558,137    | 1,984,322  | 1,961,283  | 1,893,690  |
| Enterprise - Utilities         | 23,046,430 | 25,887,173 | 23,569,469 | 25,214,816 | 27,833,412 | 33,045,641 |
| Enterprise - Pavilion          | 101,306    | 87,234     | 97,165     | 95,158     | 90,373     | 97,346     |
| Internal Service               | 7,545,047  | 7,662,713  | 8,350,700  | 8,885,049  | 8,008,817  | 8,351,627  |
| Total                          | 48,196,459 | 58,933,870 | 57,794,399 | 64,080,707 | 68,956,931 | 92,490,572 |

**General Fund:** Comparing 2016 and 2020 ending cash, the balance has grown by \$6.2 million. This is intentional growth to ensure adequate reserves for cash flow purposes and in case of an economic downturn.

**All Other Funds:** As of 2020 year-end, the cash balances for all other funds combined have grown by \$15.5 million since 2016, largely due to a significant increase in funding available for capital projects.

Special Revenues include \$5.9 million in ARPA monies received in July, which is half of the City's total allocation. The remaining half is expected in July/August 2022.



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|                               | Sumr        | mary by Fund ( | excluding tran | sfers)       |            |              |
|-------------------------------|-------------|----------------|----------------|--------------|------------|--------------|
|                               | Revenues    |                |                | Expenditures |            |              |
|                               | Budget      | YTD OCT        | Balance        | Budget       | YTD OCT    | Balance      |
| General                       |             |                |                |              |            |              |
| General Fund                  | 51,346,263  | 44,839,611     | 6,506,652      | 47,180,648   | 36,190,563 | 10,990,085   |
| Budget Stability Reserves     | 3,240       | 1,761          | 1,479          | 18,000       | 18,345     | (345)        |
| Radio Replacement             | 2,100       | 373            | 1,727          | 63,000       | 62,735     | 265          |
| Donations to Puyallup         | 83,172      | 22,016         | 61,156         | 109,052      | 10,685     | 98,367       |
| LEOFF 1 Retiree Benefits      | 4,330       | 1,060          | 3,270          | 557,840      | 352,475    | 205,365      |
| Firemen's Pension             | 66,650      | 68,606         | (1,956)        | 172,000      | 137,029    | 34,971       |
| Total General Fund            | 51,505,755  | 44,933,427     | 6,572,328      | 48,100,540   | 36,771,832 | 11,328,708   |
| Special Revenue               |             |                |                |              |            |              |
| Seizure and Forfeiture        | 50,550      | 120,226        | (69,676)       | 65,960       | 28,879     | 37,081       |
| DUI Cost Recovery             | 68,400      | 90,777         | (22,377)       | 52,800       | 66,923     | (14,123)     |
| American Rescue Plan          | 5,912,494   | 5,914,742      | (2,248)        | 2,128,300    | 677,830    | 1,450,470    |
| Affordable Housing Sales Tax  | 0,7.12,171  | 169,941        | (169,941)      | 27.207000    | 0,,,000    | -            |
| Motel Tax                     | 1,377,120   | 1,035,790      | 341,330        | 755,900      | 524,818    | 231,082      |
| Trial Court Improvement       | 21,750      | 16,151         | 5,599          | 700,700      | 021,010    | -            |
| Lift Grant                    | 1,011,000   | 1,002,960      | 8,040          |              |            | _            |
| Real Estate Excise Tax        | 2,011,000   | 2,968,081      | (957,081)      |              |            | _            |
| Total Special Revenue Funds   | 10,452,314  | 11,318,668     | (866,354)      | 3,002,960    | 1,298,450  | 1,704,510    |
| -                             |             |                | •              |              |            |              |
| Debt Service                  |             |                |                | 2 200 050    | 075 040    | 0.514.007    |
| GO Bonds                      |             |                | -              | 3,389,950    | 875,043    | 2,514,907    |
| PWTF & HIA Loans              |             |                | -              | 332,120      | 332,116    | 4            |
| Total Debt Service Funds      | -           | -              | -              | 3,722,070    | 1,207,159  | 2,514,911    |
| Capital Projects              |             |                |                |              |            |              |
| Streets                       | 12,017,479  | 8,492,460      | 3,525,019      | 26,260,246   | 9,937,794  | 16,322,452   |
| Parks                         | 741,260     | 1,222,271      | (481,011)      | 3,228,578    | 228,558    | 3,000,020    |
| Facility                      | 9,170       | 1,913          | 7,257          | 1,045,217    | 88,758     | 956,459      |
| Total Capital Projects Funds  | 12,767,909  | 9,716,644      | 3,051,265      | 30,534,041   | 10,255,110 | 20,278,931   |
| Enterprise                    |             |                |                |              |            |              |
| Sanitation Utility            | 450,330     | 367,716        | 82,614         | 227,260      | 134,794    | 92,466       |
| Water Utility                 | 7,385,000   | 6,827,479      | 557,521        | 9,885,970    | 5,048,943  | 4,837,027    |
| Sewer Utility                 | 12,944,360  | 11,772,960     | 1,171,400      | 27,069,134   | 8,987,729  | 18,081,405   |
| Storm & Surface Water Utility | 12,375,867  | 6,860,704      | 5,515,163      | 18,905,803   | 6,392,251  | 12,513,552   |
| Pavilion                      | 289,250     | 204,942        | 84,308         | 355,040      | 204,928    | 150,112      |
| Total Enterprise Funds        | 33,444,807  | 26,033,801     | 7,411,006      | 56,443,207   | 20,768,645 | 35,674,562   |
| Internal Service              |             |                |                |              |            |              |
| Equipment Rental              | 2,390,790   | 2,085,843      | 304,947        | 2,585,940    | 1,993,858  | 592,082      |
| Insurance                     | 2,353,500   | 2,264,245      | 89,255         | 2,359,838    | 2,462,824  | (102,986)    |
| IT & Communications           | 3,843,160   | 3,162,335      | 680,825        | 4,981,511    | 2,977,933  | 2,003,578    |
| Health Insurance              | 8,354,550   | 6,922,884      | 1,431,666      | 8,532,160    | 7,820,549  | 711,611      |
| Facility Maintenance          | 2,443,290   | 1,692,917      | 750,373        | 2,440,350    | 1,728,006  | 711,011      |
|                               |             |                |                |              |            |              |
| Total Internal Service Funds  | 19,385,290  | 16,128,224     | 3,257,066      | 20,899,799   | 16,983,170 | 3,916,629    |
| Grand Total                   | 127,556,075 | 108,130,764    | 19,425,311     | 162,702,617  | 87,284,366 | 75,418,251   |
|                               | 000 010     | .00,100,104    | , 120,011      |              | 0.,201,000 | . 5, 115,201 |

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